

WINS' 10

EXTERNAL STRATEGIC OBJECTIVES, 2020

1. Demonstrable competence increasingly becomes a licensing requirement for personnel with accountabilities for nuclear security, including the regulatory requirement for professional certification of key nuclear security management positions.
2. The IAEA's nuclear security programme promotes structured professional development and voluntary certification, and the IAEA has entered into joint nuclear security certification programmes with training institutes, including WINS.
3. An increasing number of organisations, including regulators, operators, police and responsible government departments, publish meaningful governance reports about the "corporate" oversight of their security programmes.
4. An effective and sustainable international industry forum is operating to implement the recommendations and commitments made during the Nuclear Industry Summits.
5. A sustainable peer review programme for nuclear security management practices has been implemented by operating organisations in some countries and benchmarking studies with organisations of other sensitive industries are regularly conducted.
6. Security is increasingly seen as a strategic issue for nuclear-related organisations (as is safety) rather than as a regulatory burden, and extends to commercial security, business continuity and reputational issues.
7. Security programmes are subject to the business disciplines of effectiveness (performance tested) and efficiency, and security regulations are performance-based.
8. Nuclear safety and security continue to coalesce, and more of the nuclear safety-related disciplines and management attitudes are used to enhance nuclear security.
9. Cyber security and physical protection arrangements are properly integrated as part of an all-risks approach to the security programme.
10. High quality professional development programmes that focus on promoting an inclusive and diverse nuclear security profession are more evident in the sector.