

# An overall introduction to workforce motivation

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### Introduction

Absence of significant incidents

Highly regulated work setting





Lack of motivation, complacency

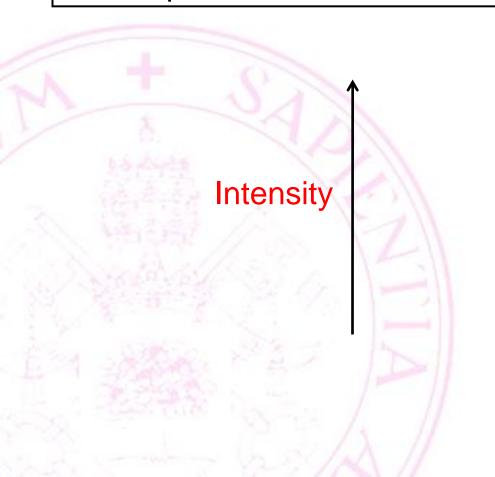
# **Defining Motivation**

Inner force that accounts for an individual's intensity and persistence of effort toward attaining a goal.



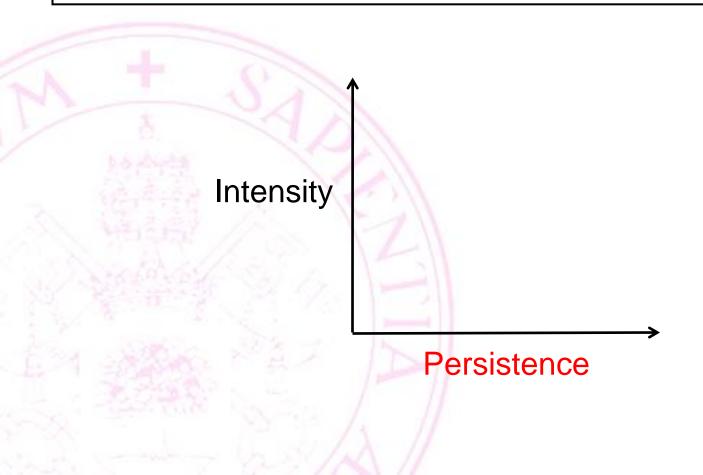
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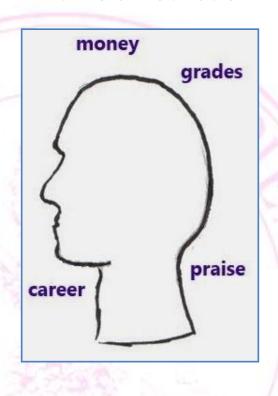
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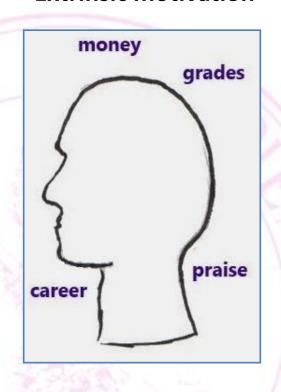
### Types of motivation

#### **Extrinsic motivation**

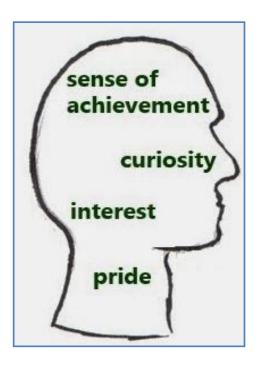


### Types of motivation

#### **Extrinsic motivation**



#### **Intrinsic motivation**

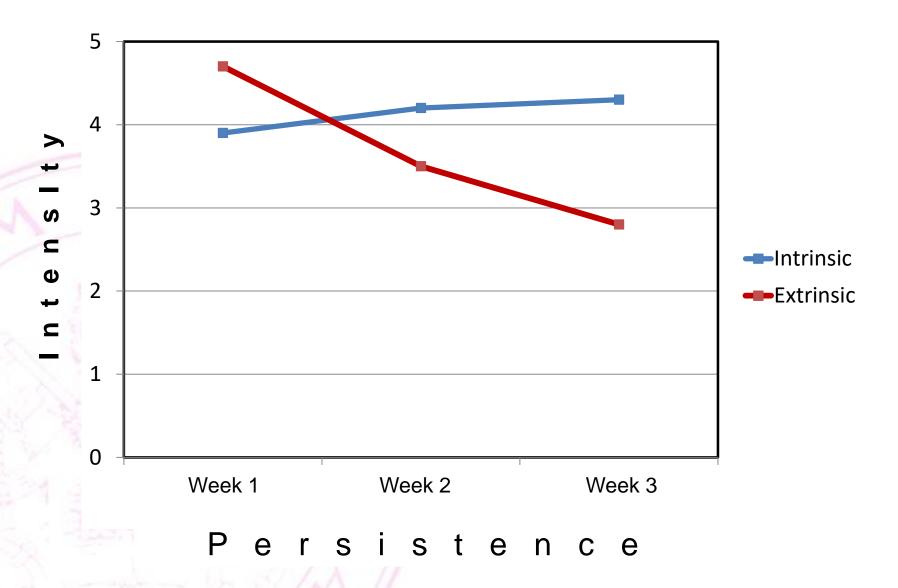


MOTIVATION	AMOTIVATION	EXTRINSIC				INTRINSIC
LEVEL	0	1	2	3	4	5
DRIVERS	Nonvaluing, Incompetence, Lack of control	External material rewards & punishments	External social rewards & punishments	Ego- involvement, Shame, Guilt	Identification with its value or meaning	Interest, Enjoyment, Satisfaction,
EXAMPLES: "I put efforts into my job because	"There is no real point in doing this"; "I'm wasting my time"	"others will reward me financially"; "I risk losing my job"	"to get others' approval"; "to avoid being criticized"	"I have to prove myself that I can (proud)"; "otherwise I'll feel bad about myself"	"I  personally  consider is  important to  do it"; "has  personal  significance to  me"	"what I do in my job is exciting"; "my job is really interesting"

Motivation continuum and levels. [Based on Ryan & Deci, (2000); and Gagné et al., (2015)].



### Consequences on performance

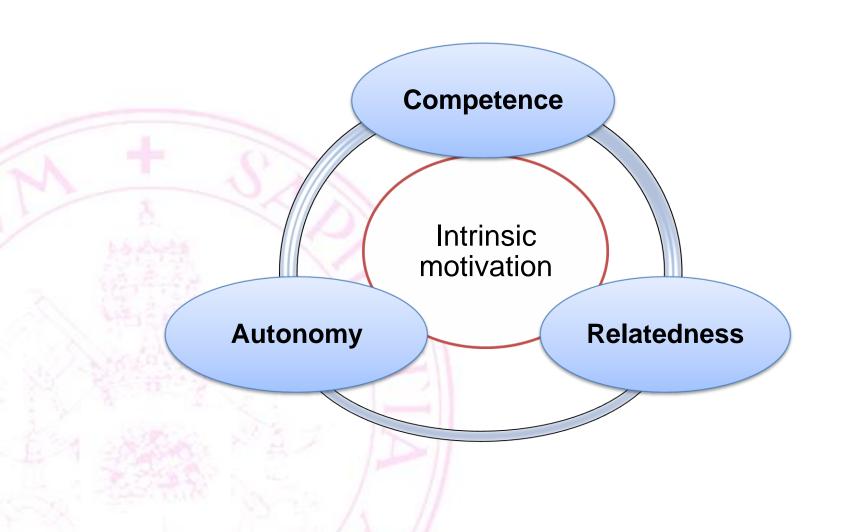




### Benefits of intrinsic motivation



### Improving intrinsic motivation



### Considerations

•Work is work. Not so fun

Leadership is key

Consider other aspects



### Thank you.

Martínez-Córcoles, 2018. An overall introduction to workforce motivation. Roundtable meeting on Motivating Staff with Accountability for Nuclear Security. Vienna, Austria. Retrieved from wins.org.