

# Agenda

## Host

Ian Truman, Legal Director, Burges Salmon

## Chairs

Roger Howsley, Co-Founder and Executive Director, WINS  
Martin Smith, Founder and Chair, SASIG

## Facilitator

Julian Powe, Organizational Change and Leadership Consultant,  
The Joules Effect, supported by Diana Danzinger

Julian Powe has been an organisational change and leadership consultant for the past 30 years. He has facilitated a wide range of workshops, including for WINS, in many different countries.

## Day 1: 14<sup>th</sup> February 2019

---

**9:30am**      **Registration, coffee and networking**

---

**10:00am**      **Chairs' Introduction**  
**Martin Smith** Founder & Chair, SASIG  
**Roger Howsley** Co-Founder and Executive Director, WINS

**10:20am**      **SESSION 1 – THE NUCLEAR PICTURE**

**There will be a series of presentations from senior nuclear operators on their approach to security investment planning, analysis and justification**

- What is the current state of security expenditure and the trends that are being observed? (This will only address unclassified, non-site-specific information.)
- What systems of risk assessment and investment justification methodologies are currently being used?
- Where are we encountering problems?

---

**11:45am**      **Tea/coffee and networking break**

---

**12:00pm**      **SESSION 2 – GROUP DISCUSSION: ALIGNING SECURITY EXPENDITURE TO THE POSTULATED THREAT**

- How credible is it to allocate financial expenditure on security to each major element of the design basis threat? Would this provide useful information?
- How useful is modelling and simulation to help assess whether security expenditure is effective and efficient?

---

**1:00pm**      **Lunch and networking**

---

**2:00pm**      **SESSION 3 – BENCHMARKING RISK MANAGEMENT PRACTICES AND INVESTMENT JUSTIFICATION METHODOLOGIES FROM DIFFERENT SECTORS**

**There will be a series of presentations from senior experts in other sectors on their approach to security investment planning, analysis and justification**

- What can we learn from other sectors that need effective security and those that are experiencing cyberattacks, such as financial services? How is the cost/benefit analysis performed?
- What new tools and techniques are available to help address these issues?
- How does the style and level of regulation impact on the methodologies that can be applied?

---

**3:30pm**      **Tea/coffee and networking break**

---

**4:00pm**      **SESSION 4 – GROUP DISCUSSION: REDUCING THE COST OF SECURITY WHILE MAINTAINING ITS EFFECTIVENESS**

- What security metrics and processes are currently available/in development that can/will assist in our security deliberations and tell us whether security is being managed efficiently?

---

**5:30pm**      **End of Day 1**

---

**7:00pm**      **Networking Dinner at the RAF Club**

**Guest Speaker – Mr Mark Neate**

\*\*\*\*\*

## Day 2: 15<sup>th</sup> February 2019

---

**9:00am**      **Registration, coffee and networking**

---

**9:30am**      **Summary of discussions from Day 1**  
**Roger Howsley** Co-Founder and Executive Director, WINS  
**Martin Smith** Founder & Chair, SASIG

**10:00am**      **SESSION 5 – ESTABLISHING A BUSINESS CASE FOR SECURITY**

- What are the most effective ways of developing a convincing business case for security investment?
- What are the most effective communication methods with the Executive Team and the Board?
- How do we keep this dialogue going and what do we need to consider next?

**12:00pm**      **SUMMARY AND CONCLUSIONS**

---

**12:30pm**      **End of formal meeting & departure**

---